

# UNICRI

## Security Symposium

### Abu Dhabi 2009



Australia  
Brunei Darussalam  
Canada  
Chile  
People's Republic  
of China  
Hong Kong, China  
Indonesia  
Japan  
Republic of Korea  
Malaysia  
Mexico  
New Zealand  
Papua New Guinea  
Peru  
The Philippines  
Russia  
Singapore  
Chinese Taipei  
Thailand  
The United States  
Viet Nam



**APEC 2007 - Sydney**



# SECURING MAJOR EVENTS: APEC 2007



- Applicability to other events
- Planning
  - preparation
  - integration
  - review
  - operation
- Reflections & Review





# Preparation

- A Strategic Plan outlining:
  - Who is attending
  - Types and nature of threat / risk
  - Other agencies involved
  - Strategies and Resources



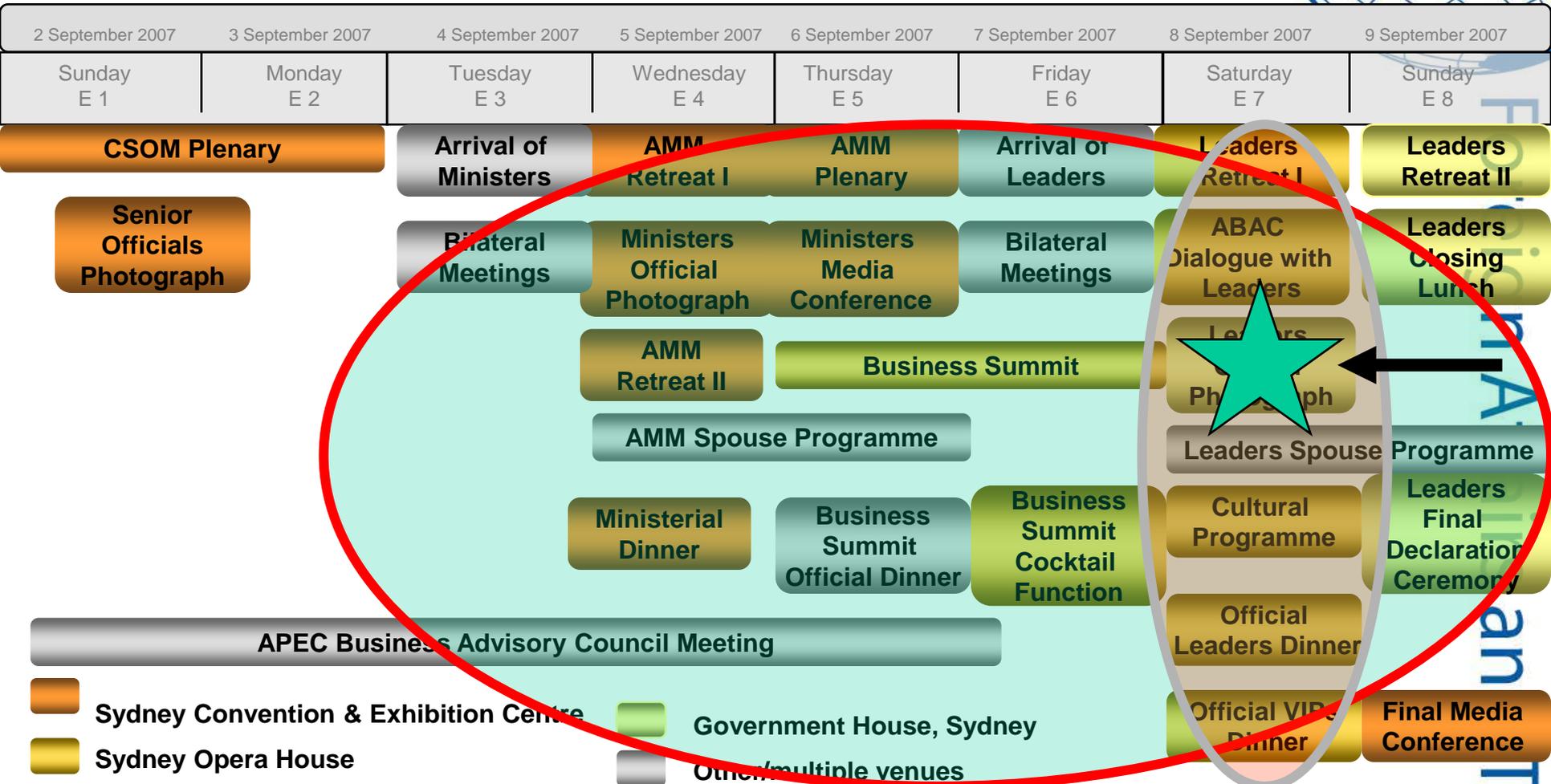
# The Guest List (2–9 September 2007)



- 21 World Leaders (and spouses)
- 42 Foreign & Trade Ministers (and spouses)
- 1100 Accredited Media
- 350 ABAC Business Leaders
- 5000 Delegates
- 48 VIP Aircraft
- F-18 Fighter Aircraft Enforced Zone
- 475+ Motorcades
- 8125 Security Staff
- All in ONE week



# Leaders' Week Activities



# Analysis of Type and Nature of Likely Threat / Risk



- Previous APEC cities and their experience
- International security threat environment
- Sydney's previous major event history
- Current information / intelligence



# Santiago, Chile 2004



# Hanoi, Vietnam 2006



# Busan, South Korea 2005



# SECURITY CLIMATE





# Terrorism at APEC

## Threat Level

# Medium

(terrorist attack is assessed as feasible and could well occur)

## Likely targets

-  APEC People
-  APEC Venues
-  Mass transit systems
-  Critical infrastructure
-  National icons
-  Recreational areas
-  Business Premises

## Likely Method

-  VBIED & PBIED
-  Motorcade assault/attack
-  Aviation/maritime assault.



# Sydney 2003-7



# Public Order Management



- 68 notifications of public assemblies
- Early intervention; proactive negotiations with organisers
- Cross border cooperation
- Attorney General's Department: Legislation of land, sea and air
- Pre-planned media strategies
- Close cooperation with Transport planners
- Pre-recorded announcements on public transport



# APEC Leaders' Week

## The operational approach



- Analysis of likely threat
- Proactive intelligence (multi-agency)
- Legislation – restricted/declared/excluded
- Specific equipment and processes
- Clearly defined C3 structure and unified command.

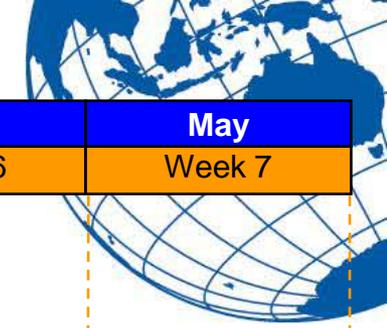


# Strategic Needs

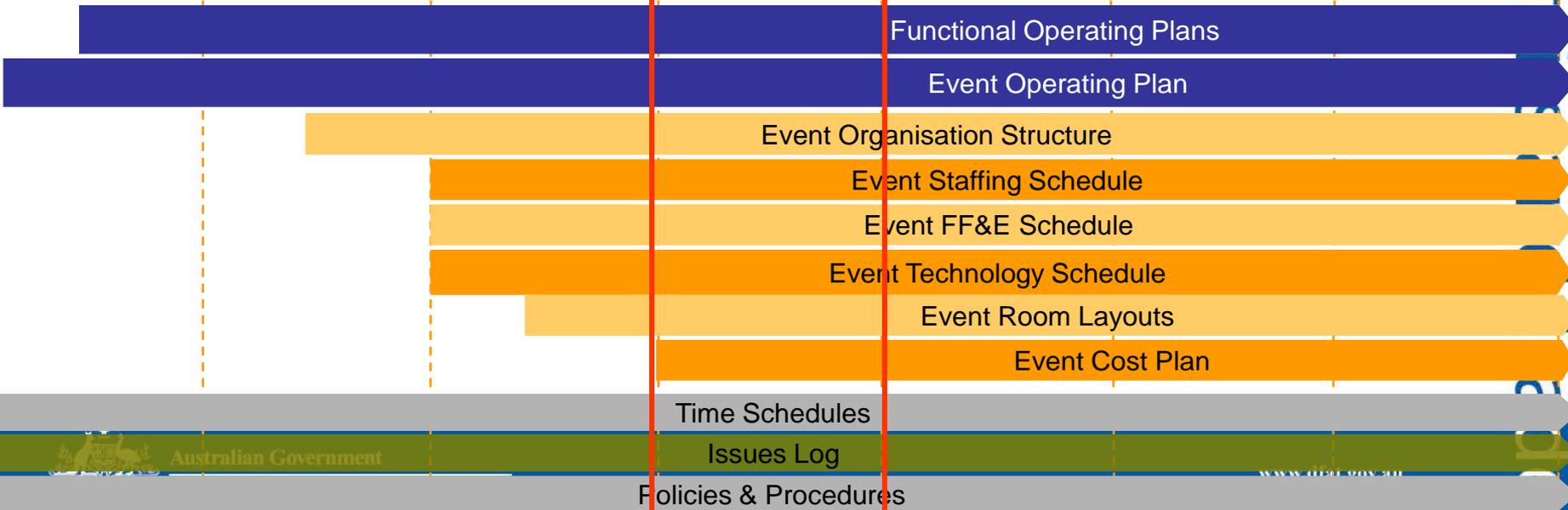
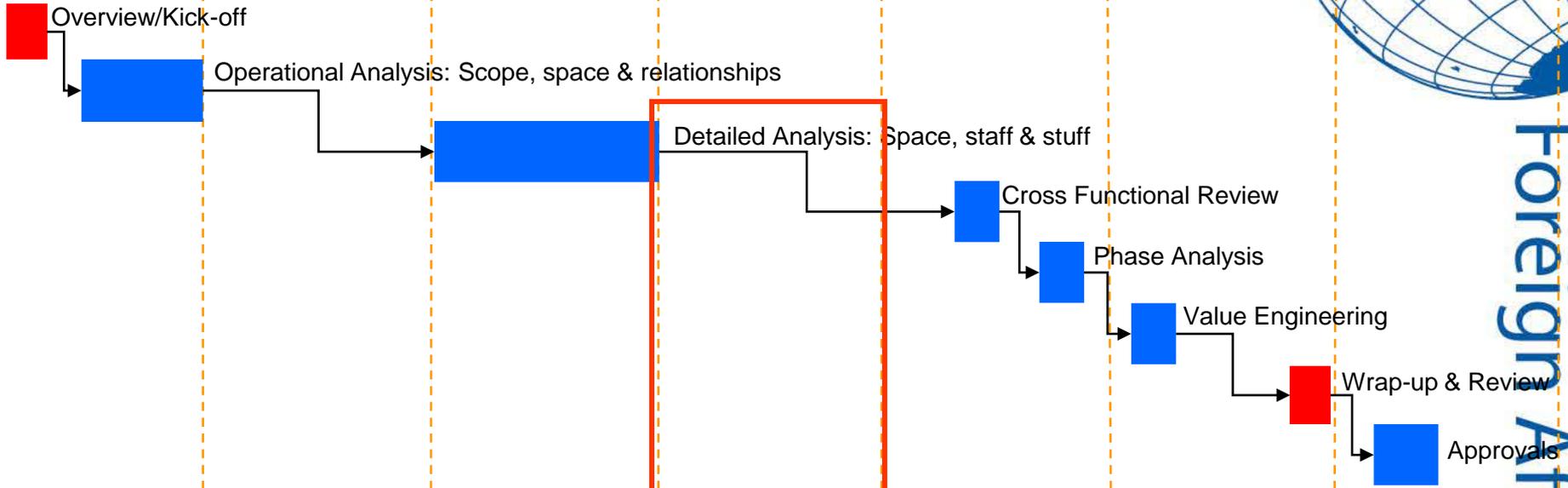
- Planning – needs and tasks
  - Preferred Security Position
  - Planning: preparation, integration, operation
  - Project methodology
  - Research
  - Concept of Operation / Policies
  - Risk and Threat Assessments
  - Early Media campaign.



# Model Event Exercise



March		April				May
Week 1	Week 2	Week 3	Week 4	Week 5	Week 6	Week 7



Foreign Affairs and Trade

## APSC Security

- Precincts
- Civil Order
- Traffic
- DIGPRO
- Communications
- Training
- Intelligence
- Risk Management
- Human Resources
- Special Services
- Tactical
- Logistics

## APEC Taskforce

- Sydney Venues
- Interstate Venues
- Accreditation
- Transport
- Venue Security
- Logistics
- Business Liaison
- Accommodation
- Airport Operations
- Media and Communications
- IT
- Hospitality
- Protocol
- Spouse Programme
- Liaison
- Procurement

## Key Result Areas (KRA)

- KRA 1 – Security Coordination and Planning
- KRA 2 – Security Intelligence
- KRA 3 – Border Control and Intelligence
- KRA 4 – Dignitary Protection
- KRA 5 – Transport Security
- KRA 6 – Counter Terrorism
- KRA 7 – Australian Government Support
- KRA 8 – Australian Government Law Enforcement
- KRA 9 – Security Related Media and Public Information Management
- KRA 10 – Integration of Jurisdictional Security Planning
- KRA 11 – Venue Security
- KRA 12 – Accreditation and Access Control
- KRA 113 – Foreign Security Management
- KRA 14 – Emergency Management



# 3 Years of Planning



- The challenge, as the operational phase of APEC approached was three fold
- Integrating the ‘whole of government’ plans into operational reality
- Digesting what had already occurred in terms of planning in different areas
- Early identification of areas of risk



# Challenges and Changes



- Equine Influenza - 60 horses = 1,200 men
- HIGH RISK - US President 3 days early
- Water travel



# Bi-annual Health Checks

- Quality Review by ‘profession experts’
- Scrutiny Panel – Lessons of G8
- External Expert Review Panel
- External consultants



# APEC OVERLAY TO LIVE CITY



# Tiers of Security

## Tier 3 – National Security Overlay

NCTP, Intelligence, Border & Transport Security

## Tier 2 – State Security Overlay

Police & emergency services (eg bomb searches, Motorcades, CPP, Public Order Management)

## Tier 1 – Venue Security

Parliament House, Govt House (Sydney & Canberra), PM's Residence, Diplomatic & Consular Premises, all venues and hotels





- 1 Sydney Convention & Exhibition Centre
- 2 Sydney Opera House
- 3 Government House, Sydney
- 4 Sydney Airport

# Sydney CBD

# Foreign Affairs and Trade





# Foreign Affairs and Trade





# Accreditation



- Accreditation was responsible for:
  - Accrediting all APEC Australia 2007 participants and support staff
  - Physical access permission control and event integration;
  - Approx 30,000 registrations
  - Tied to visa issuance for international delegates
  - Background checks for support staff
- To ensure meetings could occur in an efficient, safe and secure manner.



# Categories of Accreditation

- Five categories of accreditation passes:

DELEGATE

PMS2755

SPONSOR

PMS2725

WORKFORCE

PMS186

MEDIA

PMS1235

SECURITY

Cool gray 8c

Online System:

Issued Visas

Police Check

Compared with  
Terrorism

Database

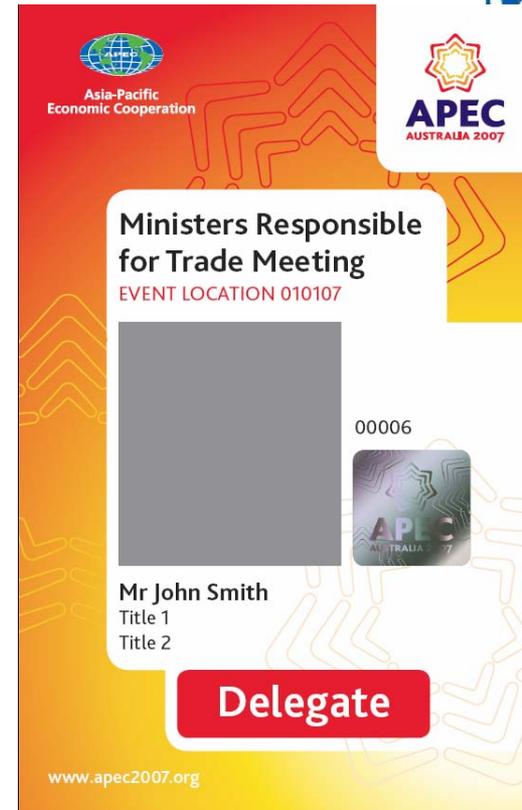


# Credentials

Two part pass system:

The Part One pass (P1) established the card holder's identity and access privileges.

The Part Two pass (P2) provided certain restricted access privileges to an economy and/or workforce. It was not linked to personal identity.



# Outline of APEC Leaders Week – 3 Main Meeting Venues

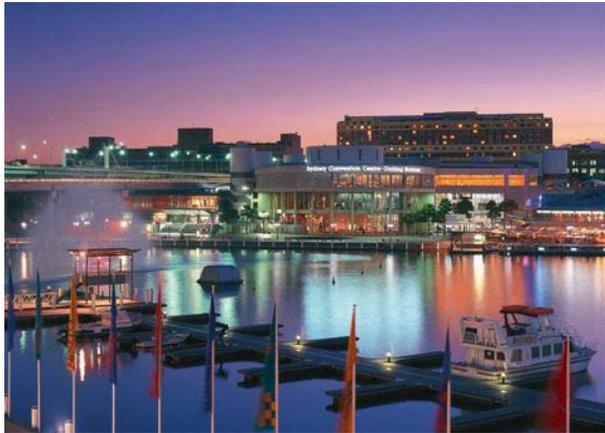


2 September 2007	3 September 2007	4 September 2007	5 September 2007	6 September 2007	7 September 2007	8 September 2007	9 September 2007
Sunday E 1	Monday E 2	Tuesday E 3	Wednesday E 4	Thursday E 5	Friday E 6	Saturday E 7	Sunday E 8

## Sydney Convention Exhibition Centre

## Sydney Opera House

## Government House, Sydney



# Electronic Portals

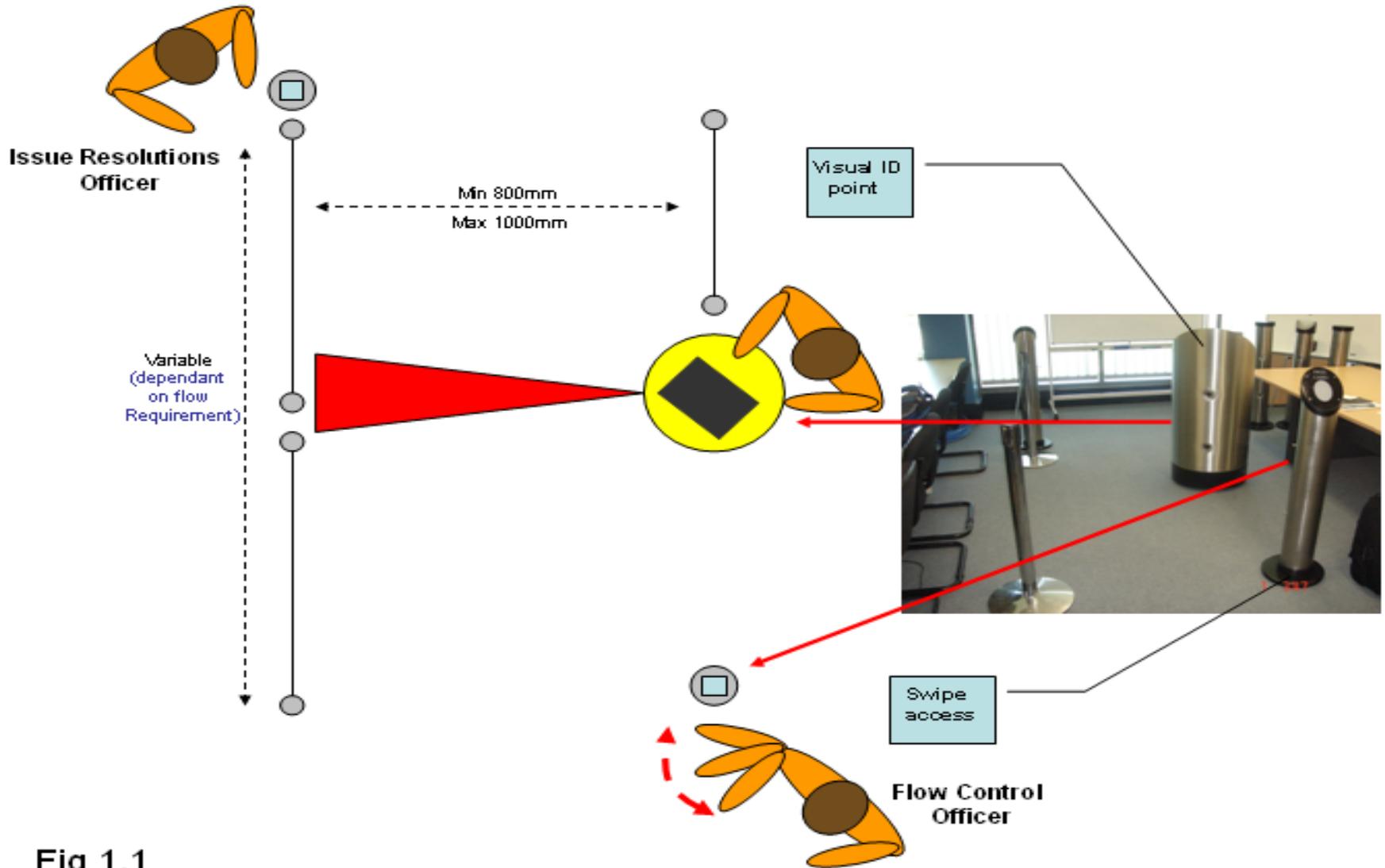


Fig 1.1



# Reflections

- Identify Key Stakeholders Early
- Build Strong Relationships
- Research and Integrate with Event Management
- Quality Assurance
- Transition from Planning to Operations
- Clear C3
- Project Management
- Management of Contingencies
- Early Commencement of Staff (those that plan, deliver)
- Document everything for the future





# Foreign Affairs and Trade



Australian Government  
Department of Foreign Affairs and Trade

[www.dfat.gov.au](http://www.dfat.gov.au)

